February 14, 2002

Dr. Neal Goldenberg 9328 Garden Court Potomac, Maryland 20854

Dear Neal,

On behalf of myself and the other Board Members and staff, I want to thank you for your interactions with the Defense Nuclear Facilities Safety Board (Board) during your long and distinguished service to the Department of Energy (DOE) in a wide variety of roles in nuclear safety. Your role in helping to develop DOE's nuclear safety policy and to upgrade the nuclear safety standards was recognized under Secretary Richardson in the Presidential Rank Award.

Your drive for excellence over the years in all programs coming under your purview and the solid technical basis you provided to DOE's many safety programs aided DOE's goal of improving safety. Your readiness to work collaboratively with your DOE line organization colleagues, and with the Board and its staff, to implement safety improvements proved a valuable contribution to DOE.

Good luck and best wishes in your retirement.

Sincerely,

John T. Conway Chairman