

**AFFIRMATION OF BOARD VOTING RECORD**

**SUBJECT: Safety Culture Closure Letter**

**Doc Control#2015-147**

The Board, with Board Member(s) Joyce L. Connery *approving*, Board Member(s) Jessie H. Roberson, Sean Sullivan, Daniel J. Santos, Bruce Hamilton *disapproving*, Board Member(s) none *abstaining*, and Board Member(s) none *recusing*, have voted to disapprove the above document on January 6, 2016.

The votes were recorded as:

	APRVD	DISAPRVD	ABSTAIN	NOT PARTICIPATING*	COMMENT	DATE
Joyce L. Connery	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	01/06/16
Jessie H. Roberson	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	01/06/16
Sean Sullivan	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	01/06/16
Daniel J. Santos	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	01/06/16
Bruce Hamilton	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	01/06/16

\*Reason for Not Participating:

This Record contains a summary of voting on this matter together with the individual vote sheets, views and comments of the Board Members.



Executive Secretary to the Board

Attachments:

1. Voting Summary
2. Board Member Vote Sheets

cc: Board Members  
OGC  
OGM Records Officer  
OTD

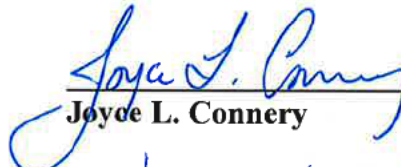
**DEFENSE NUCLEAR FACILITIES SAFETY BOARD**  
**NOTATIONAL VOTE RESPONSE SHEET**

**FROM:** Joyce L. Connery  
**SUBJECT:** Safety Culture Closure Letter  
**Doc Control#**2015-147

Approved  X                       Disapproved \_\_\_\_\_                      Abstain \_\_\_\_\_  
Recusal – Not Participating \_\_\_\_\_

**COMMENTS:**      Below X      Attached \_\_\_\_\_      None \_\_\_\_\_

**There has been much discussion with regards to the closure of Recommendation 2011-1 *Safety Culture at the Waste Treatment and Immobilization Plant*. My conclusion, after reviewing all of the information, materials, and discussing with subject matter experts, is that leaving open the Recommendation does not serve the purpose of addressing the safety culture issues identified, but that closing the Recommendation without a follow-on action may leave the impression that safety culture issues at WTP are “resolved” and that the mechanisms put into place as the result of the Recommendation are sustainable. I do not believe we can categorically state that and I believe that the Department and the Board should continue to monitor the situation. Therefore, I am supporting the closure of the Recommendation because of the inclusion of the Reporting Requirement which I believe will serve to keep everyone focused on the issues of concern.**

  
\_\_\_\_\_  
Joyce L. Connery  
Date January 6, 2016

**DEFENSE NUCLEAR FACILITIES SAFETY BOARD**  
**NOTATIONAL VOTE RESPONSE SHEET**

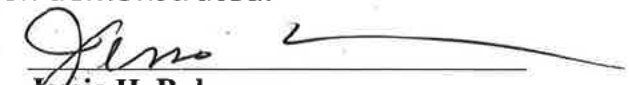
**FROM:** Jessie H. Roberson  
**SUBJECT:** Safety Culture Closure Letter

**Doc Control#2015-147**

Approved \_\_\_\_\_ Disapproved ~~\_\_\_\_\_~~ Abstain \_\_\_\_\_  
Recusal – Not Participating \_\_\_\_\_

**COMMENTS:** Below ~~\_\_\_\_\_~~ Attached \_\_\_\_\_ None \_\_\_\_\_

I do not support closing this recommendation at this time as the intent of the recommendation has not been met. I agree the Department has taken many actions but DOE and the Board's staff both acknowledge inadequate data has been sought or acquired to conclude not only if the actions taken will be effective but whether the actions taken are even the necessary actions. DOE has not developed any measures against which to monitor itself and expectations; though clearly spoken from the Secretary, have not been consistent or reinforced through the program lines of responsibility. I see no reason to rush to closure when real or sustainable improvements have not been demonstrated.

  
\_\_\_\_\_  
Jessie H. Roberson  
\_\_\_\_\_  
January 6, 2016  
Date

**DEFENSE NUCLEAR FACILITIES SAFETY BOARD  
NOTATIONAL VOTE RESPONSE SHEET**

**FROM:** Sean Sullivan

**SUBJECT:** Safety Culture Closure Letter

**Doc Control#**2015-147

**Approved** \_\_\_\_\_ **Disapproved** X **Abstain** \_\_\_\_\_

**Recusal – Not Participating** \_\_\_\_\_

**COMMENTS:** **Below** X **Attached** \_\_\_\_\_ **None** \_\_\_\_\_

While I am in favor of closing Recommendation 2011-1, *Safety Culture at the Waste Treatment and Immobilization Plant*, I do not share the observations contained in the proposed closure letter, nor do I support the additional new reporting requirement which I believe will add significant administrative burden to both DOE and the DNFSB while providing no value.



Sean Sullivan

1/6/16

Date

**Shelby Qualls**

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**From:** Daniel J. Santos  
**Sent:** Wednesday, January 06, 2016 8:33 AM  
**To:** Shelby Qualls; Lotus Smith  
**Subject:** Re: Notational Vote: Doc#2015-147, Safety Culture Closure Letter - BLUE FOLDER

Disapproved without comments.

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**From:** Shelby Qualls  
**Sent:** Tuesday, January 5, 2016 3:51 PM  
**To:** Bruce Hamilton; Daniel J. Santos; Jessie Roberson; Joyce Connery; Sean Sullivan  
**Cc:** Lotus Smith; Shelby Qualls; James Biggins  
**Subject:** Notational Vote: Doc#2015-147, Safety Culture Closure Letter - BLUE FOLDER

This email is an electronic record of Notational Vote. Voting ballot will follow shortly. Also, accepting electronic votes.

**DEFENSE NUCLEAR FACILITIES SAFETY BOARD  
NOTATIONAL VOTE RESPONSE SHEET**

**FROM: Members of the Board**  
**RE: Safety Culture Closure Letter**

**5-147**

\_\_\_\_\_  
**red**\_\_\_\_\_

\_\_\_\_\_  
**Not Participating**\_\_\_\_\_

**NTS:**

\_\_\_\_\_  
**None**\_\_\_\_\_

Shelby Qualls  
Assistant Executive Secretary  
Office of the Chairman

**DEFENSE NUCLEAR FACILITIES SAFETY BOARD**

**NOTATIONAL VOTE RESPONSE SHEET**

**FROM: Bruce Hamilton**

**SUBJECT: Safety Culture Closure Letter**

**Doc Control#2015-147**

Approved \_\_\_\_\_

Disapproved  \_\_\_\_\_

Abstain \_\_\_\_\_

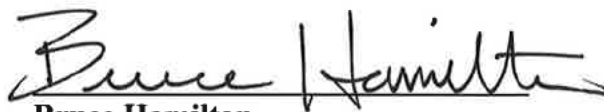
Recusal – Not Participating \_\_\_\_\_

**COMMENTS:**

Below \_\_\_\_\_

Attached  \_\_\_\_\_

None \_\_\_\_\_



**Bruce Hamilton**

6 JAN 2015

**Date**

ARCHIVE: Doc#2015-147, Safety Culture Closure Letter

January 6, 2016

Board Member Hamilton 

Comment on Notational Vote Doc#2015-147, Safety Culture Closure Letter

Justification:

This correspondence acknowledges that the specific concerns from the Recommendation have been addressed and then expresses reservations regarding, "... the sustainability of these efforts over the duration of the project." Given that nuclear safety is a never-ending challenge which requires constant effort, continuous improvement, and strong leadership, it follows that resolution of all but the most simple and discrete Recommendations would fail to meet this standard of future sustainability.

Closure of a Recommendation should be based on addressing the concerns in the Recommendation and the items listed in the associated Implementation Plan. It should not be tied to a new reporting requirement which anticipates future erosion from the current situation. Closing the Recommendation and concomitantly establishing a new reporting requirement infers the establishment of a probationary status and is not a good practice.

I therefore disapprove of this correspondence.