



**Department of Energy**  
**National Nuclear Security Administration**  
 Washington, DC 20585

September 2, 2004

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DEFENSE NUCLEAR FACILITIES SAFETY BOARD

The Honorable John T. Conway  
 Chairman  
 Defense Nuclear Facilities Safety Board  
 625 Indiana Avenue, NW.  
 Suite 700  
 Washington, D.C. 20004

Dear Mr. Chairman:

This letter reports completion on Commitment 4.4.1 in the Implementation Plan for the Defense Nuclear Facilities Safety Board (DNFSB) Recommendation 2002-2, "U.S. Department of Energy Plan to Address and Resolve Weapons Laboratory Support of Defense Nuclear Complex."

Commitment 4.4.1 was completed by issuance of the enclosed memorandum dated July 20, 2004, "Appointment of Contracting Officer Representative for Contract W-7405-ENG-36, The Regents of the University of California, Los Alamos National Laboratory." This appointment memorandum replaces Mr. Eugene T. Rodriguez's Contracting Officer Representative (COR) memorandum dated January 27, 2003, that was provided to the DNFSB on July 28, 2003. The memorandum was modified to address the DNFSB's concern to: 1) explicitly assign the responsibility and authority necessary to ensure the needs of the nuclear weapons complex for nuclear safety support from each laboratory are tracked and met within the resources of each laboratory's contract; 2) to document CORs are charged with remaining cognizant of identifying and providing the status of existing and emerging safety issues; and 3) specify CORs have the authority and responsibility to resolve competing resource requirements prior to any significant impact of safety.

If you have questions, please call me at 202-586-1730 or Ms. Debra Volk of my staff at 505-845-5106.

Sincerely,

Timothy P. Driscoll  
 Acting Director  
 Office of Nuclear Weapons Stockpile  
 Defense Programs

Enclosure

cc:

M. Whitaker, DR-3.1



United States Government

Department of Energy

National Nuclear Security Administration

Los Alamos Site Office

Los Alamos, New Mexico 87544

**memorandum**

DATE: JUL 20 2004  
 REPLY TO: LASO  
 ATTN OF: LASO  
 SUBJECT: Appointment of Contracting Officer Representative for Contract W-7405-ENG-36,  
 The Regents of the University of California, Los Alamos National Laboratory

to: Eugene T. Rodriguez, Assistant Manager, Office of Program Liaison

Pursuant to and in accordance with NNSA Policy Letter BOP.003.0302, Appointment of Contracting Officer's Representatives (COR) for NNSA Management and Operating contracts, and the contract clause entitled "Performance Direction," your COR appointment dated March 24, 2004 is rescinded and superseded by this appointment. You are hereby appointed to act as the COR in relation to the services provided to the Government by the contractor in performance of work under the subject contract as described below.

At the direction of HQ Program Manager and/or HQ Program COR, provide program direction. Review work authorizations and perform oversight activities as Program Liaison (Primary) for Quality Assurance, Nuclear Materials Management, Mission-related Infrastructure, Pit Manufacturing, Weapons Program; and Program Liaison (Alternate) for Nuclear Non-Proliferation, Science, Laboratory Directed Research and Development, Security (Research and Development for Materials, Control and Accountability Equipment), Work-for-Others (Other Federal Agencies), Intelligence Work-for-Others, Non-Federal Entities Work-for-Others, Nuclear Energy, Fossil Energy, Energy Efficiency & Renewable Energy, Environmental Health, Emergency Operations, Intelligence (Programmatic), Cooperative Research and Development Agreements (CRADAS) for the subject contract.

NEITHER THIS APPOINTMENT NOR ANY COR RESPONSIBILITIES MAY BE REDELEGATED TO OTHERS.

The terms and conditions of this appointment are as follows:

1. Perform contract oversight activities and other functions under your purview associated with performance not involving a change in scope, cost, terms, or conditions of the contract. Any corrective action as a result of oversight activities or other performance awareness shall be provided to and discussed with the Site Office Manager. The Site Office Manager will issue the corrective action request to the contractor. In this regard, you should ensure that you are familiar with the requirements of the contract and your functional responsibilities relative to the contractual requirements.

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2. Ensure that the contractor complies with all requirements of the work defined in the scope of work, including reports, documentation, data, work products, milestone schedules, and deliverables. In this connection, you shall:
  - a. Review and provide all work authorization (WAs) documents to the Los Alamos Site Office Contracting Officer (LASO-CO) for approval.
  - b. Inform the LASO-CO, in writing, of any performance failure by the contractor.
  - c. Inform the LASO-CO if you foresee that the contract or any Work Authorization will not be completed according to schedule, and/or estimated cost. Your written notice should include your recommendations for resolving the schedule problem, and/or revising the estimated cost.
  - d. Serve as arbiter of conflicts regarding competition for contractor resources needed to support safety in the nuclear weapon complex that are not resolved by the contractor to the mutual satisfaction of the stakeholders. Determine appropriate prioritization affecting allocation of resources for such conflicts even though the issue being addressed may fall below the level of a contract milestone or deliverable. Coordinate and facilitate resolution of cross-platform, cross-laboratory, and long-term issues, with other site and/or Headquarters CORs as necessary.
  - e. Notify the LASO-CO of competing requirements or priorities, which are not resolved at your level including, but not limited to, those requirements affecting safety-related support to the nuclear weapons complex.
  - f. Ensure that the Government meets its contractual obligations to the contractor. This includes, but is not limited to, furnishing any Government property and services specified in the contract and providing timely government comment on or approval of contract deliverables as may be required by the contract.
  - g. Issue written performance direction within the limitations set forth in this appointment and in accordance with the Performance Direction clause of the contract. A copy of all performance direction sent to the contractor shall be provided to the LASO-CO. Any disagreement in the performance direction shall be brought to the LASO-CO for resolution.

- h. Assist the contractor in interpreting the requirements of the contract. You are to immediately report to the LASO-CO, in writing, all issues that cannot be resolved without increasing costs or changing the contract, and any issue that cannot be mutually agreed to so that the LASO-CO can take action to resolve. Such reports must include the facts pertinent to the issue and the recommended action.
- i. Review, inspect, and accept or decline all authorized deliverables within the scope of your appointment. You are to immediately report to the LASO-CO any unauthorized deliverables that are outside your scope of appointment so that the LASO-CO can take appropriate action.
- j. Assist the LASO-CO in the development of the annual Performance Evaluation Plan (PEP) by providing timely performance expectations.
- k. Provide timely evaluation input to the LASO-CO for assessing contractor performance in the development of the Performance Evaluation Report (PER) in every phase. This includes obtaining, coordinating, and consolidating feedback and input from all site offices, internal personnel, and other federal organizations, as applicable.
- l. Inform the LASO-CO of any potential or evidence of real or perceived organizational conflicts of interest (OCI) matters or employee ethics or integrity issues.
- m. Provide a written statement to the LASO-CO attesting to the contractor's completion of performance, delivery, and acceptance of all goods and services for which inspection and acceptance are delegated. Provide any required closeout information to the LASO-CO and make disposition of all records and documents pertinent to the administration of the contract which you retained in your capacity as COR during the contract performance period.
- n. Prepare a written record of meetings, trips, and telephone conversations relating to your COR actions under the subject contract. Each record and all correspondence relating to your appointment for this contract should cite the contract number, date, time, and location, as necessary to be a complete record. It is requested that a copy of records or correspondence that you generate or receive relating to the contract be accessible to or furnished to the LASO-CO, upon request, and other interested parties having a need to know. The utmost care must be given to restrictions regarding proprietary data and classified and business-sensitive information.

- o. Provide oversight to assure that the needs of the laboratory and the complex for support are appropriately tracked and met. Ensure that the contractor's processes for tracking potential safety issues to closure is functioning, and that the results are disseminated to any other potentially affected site in the complex.

In performing these responsibilities, you are **not** authorized to re-delegate any COR authority and responsibility to others or negotiate terms or make any agreements or commitments with the contractor that involve a change in the scope, price/cost, terms, or conditions of the contract. Only the LASO-CO is authorized to modify any term or condition of the contract, waive any requirement of the contract, or approve costs incurred or make determinations of cost allowability.

This COR appointment may be revoked at anytime for failure to perform within the appointment limitations and terms and conditions detailed in paragraphs 1 and 2 above.

This appointment and its authority shall become effective upon your acceptance and shall remain in effect as long as you are assigned to the contract, or this delegation is rescinded in writing, or the contract is completed. You are to immediately notify the LASO-CO, in writing, of any reassignment from this contract or termination of employment from the Department.

Please acknowledge acceptance of the COR appointment and return one copy to LASO-CO identified below.



Edwin L. Wilmot  
Manager  
Contracting Officer

ACCEPTANCE OF APPOINTMENT

I hereby accept the responsibility to perform the functions delegated herein to the best of my ability. I understand and will abide by the principles of ethical conduct for Government officers and employees.

Typed or Printed Name of Appointed COR: Eugene T. Rodriguez

Signature of COR:  Date: 7/21/04

cc:

S. Robert Foley  
Vice President for Laboratory Management  
University of California  
1111 Franklin Street, 5<sup>th</sup> Floor  
Oakland, CA 94607-5200

Dr. Everet Beckner, NNSA, NA-10, HQ/FORS  
David Crandall, NNSA, NA-11, HQ/FORS  
David Beck, NNSA, NA-12, HQ/FORS  
Marty Schoenbauer, NNSA, NA-122, HQ/FORS  
Kim Davis, NNSA, DR-1, HQ/FORS  
Debra Volk, NZ, NNSA-SC  
George P. Nanos, Director, LANL (MS-A100)  
Eugene T. Rodriguez, Asst. Mgr. For Program Liaison, LASO  
Anthony L. Lovato, Contract Specialist, LASO  
NNSA Service Center/Office of Business Services/MSS